

Local Government Council

Elston Inn & Conference Center Campus of Sweet Briar College 450 Sweet Briar Dr Sweet Briar, Virginia 24595

Patio Room D
October 15, 2015
5:00 p.m.

*** please note meeting location ***

Agenda

1.	Welcome Moment of Silence Recognition of Gary Tanner's ServicePaul Harvey, Chair
2.	Approval of Minutes – September 17, 2015Paul Harvey, Chair
3.	Finance Report
4.	LGC Project Update
5.	PACE information
6.	Discussion about regional branding Gary Christie, Executive Director
7.	Continued discussion on legislative items
8.	Education Discussion follow-up
9.	2016 Meeting Schedule
10.	Items from Council or Staff
11.	. Adjourn
12.	Information Items:

Next Meeting:

Local Government Council Meeting

January 21, 2016 - 5 pm

No meeting scheduled for November (unless needed) or December 2015

Virginia's Region 2000 Local Government Council Meeting

September 17, 2015

Executive Summary

1. Welcome | Moment of Silence | Recognition of Gary Tanner's Service

2. Approval of Minutes – September 17, 2015

(See Attachment 2)

Recommended Action: Approve minutes as presented subject to revisions noted by members of Council.

3. Finance Report

(See Attachment 3)

A. Year-to-date financial report

Rosalie Majerus, *Dep. Dir. of Finance*, will present the year-to-date financial report as of September 30, 2015.

Recommended Action: No formal action requested; for Council's information, review and discussion.

B. Consideration of Dues for FY17

Current dues for cities/counties are \$0.575 per capita, lowered from \$0.65 in 2009. Towns pay a flat fee of \$1,045.

We use 44% of the dues revenue to match on-going grants:

- a) MPO
- b) Rural Transportation
- c) Rideshare/Commuter Services
- d) GLTC, Bicycling and Alternative Transportation

The rest of the dues goes into the general budget and is used for both operations and supporting one time projects such as:

- a) Monies to CAER
- b) 2011 CEDS
- c) Small Business Development Center
- d) 2013 CEDS update
- e) Agriculture projects
- f) 2016 CEDS update

Of the LGC budget, the Regional Commission part of our budget (\$922,241) comes from three basic revenue sources:

- a) Local Dues 17% or \$153,326
- b) Grants and one time projects 10% or \$93,775
- c) Renewable Contracts for services 73% or \$675,140

Future Staffing Needs:

- a) Communications position part time, to replace Alliance support
- b) Data position

Each penny per capita dues increase generates \$2,700 in revenue.

You might discuss whether a dues increase is appropriate and whether the \$1,045 is an appropriate level for towns to have an equal vote as Cities and Counties on the LGC.

Recommended Action: Discuss and set dues rate for FY17

Keeping the dues rate the same for FY 17 results in these revenue numbers:

Locality	July 1, 2014 Estimate	July 2015 Billing using July 1, 2013 Population Estimate @ \$.575 per	July 2016 Billing using July 1, 2014 Population Estimate @ \$.575 per	\$ Change from prior year	
Amherst County	32,595	\$18,673.70	\$18,742.13	\$68.42	0.37%
,	32,393	\$10,075.70	\$10,742.13	\$00.42	0.57/6
Appomattox	15 572	\$8,780.25	\$8,954.48	\$174.22	1 000/
County	15,573	- ,		-	1.98%
Bedford County	77,213	\$43 <i>,</i> 877.68	\$44,397.48	\$519.79	1.18%
Campbell County	56,232	\$32,278.20	\$32,333.40	\$55.20	0.17%
Lynchburg City	77,874	\$44,491.20	\$44,777.55	\$286.35	0.64%
Town of Altavista		\$1,045.00	\$1,045.00	\$0.00	0.00%
Town of Amherst		\$1,045.00	\$1,045.00	\$0.00	0.00%
Appomattox town		\$1,045.00	\$1,045.00	\$0.00	0.00%
Town of Bedford		\$1,045.00	\$1,045.00	\$0.00	0.00%
Town of Brookneal		\$1,045.00	\$1,045.00	\$0.00	0.00%
	259,487	\$153,326.03	\$154,430.03	\$1,103.99	0.72%

4. LGC Project Update

Staff will update the Council on various projects underway

- a. Rideshare/Bike racks
- b. Food hub study
- c. Tourism

5. PACE Information

The General Assembly created a process for localities to encourage energy conservation improvement loans by collecting payments on local real estate tax bills.

At https://dl.dropboxusercontent.com/u/99295224/PACE-Fact-Sheet-VA.docx you'll find more information that will be helpful in our discussion.

6. Discussion on regional branding

As the Business and Economic Development Alliance gets closer to the merger with the Lynchburg Chamber, it is likely that they will drop the Region 2000 name/brand. It's appropriate to consider whether the LGC should work with the remaining Region 2000 organizations and other stakeholders, including the Alliance, to coordinate on the name/brand that we call our region.

Stakeholders might include:

- a) Region 2000 Services Authority
- b) Region 2000 Radio Communications Board
- c) Region 2000 Small Business Development Center
- d) Central Virginia MPO
- e) New Alliance/Lynchburg Chamber entity
- f) Local Tourism officials
- g) Other chambers of commerce

Branding is important for:

- a) Building regional pride and the sense of community/identity
- b) Recruiting newcomers
- c) Attracting businesses
- d) Attracting tourists

Recommended Action: Ask staff to bring back some options for a process to examine Regional Branding

7. Continued Discussion on legislative items

Staff presents the following list for consideration of the 2016 legislative agenda for the LGC.

- 1. Encourage the General Assembly to financially incentivize multi-jurisdictional infrastructure projects that encourages cities, counties and towns to work together to promote economic and community development
- 2. Support for increased funding for K-12 Education

Recommended Action: Approve and direct staff to submit agenda to the Region's legislators.

8. Education Discussion follow-up

Mayor Mike Mattox, Altavista, will lead a follow up discussion on education and workforce development

9. 2016 Meeting Schedule

- January 21 MPO; LGC
- March 17 LGC Executive Committee
- **April 21** MPO; LGC Spring Dinner Meeting (Appomattox)
- May 19 LGC Executive Committee
- **July 21** MPO; LGC
- **September 15** LGC Executive Committee
- October 20 MPO; LGC Fall Dinner meeting (Lynchburg)
- **November 17** LGC Executive Committee

Recommended Action: Review and approve the 2016 LGC meeting schedule.

10. Items from Council or Staff

11. Adjourn

12. Informational Item

Next Meeting:

Local Government Council Meeting

January 21, 2016 - 5 pm

No meeting scheduled for **November** (unless needed) or **December** 2015



Virginia's Region 2000 Local Government Council Meeting

Partnership Conference Room 828 Main Street, 12th Floor, Lynchburg, Virginia September 17, 2015 - 5:00 pm

Members Present:

Susan Adams, Appomattox County Administrator
Carl Boggess, Interim Bedford County Administrator
Joan Foster, Lynchburg City Council
Bill Gillespie, Appomattox Town Manager
Stacey Hailey, Bedford Town Council
Mayor Paul Harvey, Town of Appomattox, *Chair*Megan Lucas, Region 2000 Business & Economic Development Alliance
L. Kimball Payne, Lynchburg City Manager
Dean Rodgers, Amherst County Administrator
Frank Rogers, Campbell County Administrator
Gary Tanner, Appomattox County Board of Supervisors
Stanley Goldsmith, Campbell County Board of Supervisors
Jack Hobbs, Amherst Town Manager

Absent:

Kenneth Bumgarner, Amherst Town Council Mayor Phyllis Campbell, Town of Brookneal Waverly Coggsdale, Altavista Town Manager Delegate Scott Garrett, Virginia House of Delegates Charles Kolakowski, Bedford Town Manager Don Kidd, Amherst County Board of Supervisors Mayor Mike Mattox, Town of Altavista John Sharp, Bedford County Board of Supervisors Russell Thurston, Brookneal Town Manager

Others Present:

Ben Bowman, Region 2000 Workforce Development Director
Gary Christie, Local Government Council, Executive Director
Laura Hamilton, Beacon of Hope, Executive Director
Rosalie Majerus, Local Government Council, Deputy Finance Director
Elizabeth Narehood, Region 2000 Business & Economic Development Alliance, Vice President
Matt Perkins, Local Government Council, Admin. Program Coordinator

Minutes

1. Welcome | Moment of Silence

Mayor Paul Harvey, *Chair*, called to order this meeting of the Council at 5:10 p.m. welcomed the Council and opened with a moment of silence

2. Approval of Minutes – July 16, 2015

Upon a motion by Gary Tanner to approve the minutes of July 16, 2015 as presented, seconded by Joan Foster, this motion carried unanimously.

3. Finance Report

Gary Christie stated that in review of the financials that all localities have paid their dues. Christie also stated that the Council received a grant for Appomattox Town that is not reflected in the financials but will once the contracts are signed. Christie noted that the year-end-fund balance is still strong.

4. CEDS Planning Process Update

Gary Christie overviewed the details of the CEDS process and what the CEDS update project will involve including those updates to the Region 2000 Economy dashboard, updating goals and objectives to reflect current economic position, and the proposed budget amendments. Christie also noted that the Council will be administering a \$50k grant to Amherst County for a strategic economic plan specifically related to matters in the county. Christie stated also noted the CEDS process does not require the region to focus on specific projects but rather it encourages the region to look at strategies, goals and objectives.

Megan Lucas stated that the Region 2000 Business & Economic Development Alliance fully supports the CEDS update e process. Lucas stated that she would like to see the plan incorporate an implementation matrix that tags organizations that are responsible for specific sections of the plan to move the region/plan forward and to mark/track progress. Upon questions from Council members, Lucas stated that the CEDS plan would certainly include a transportation element. Lucas also stated that she would expect the proposed regional connectivity study to be used as an implementation tool/element for the transportation portion of the plan update.

Christie noted also that the proposed connectivity study, if completed, and with which the LGC staff are working closely with the consultants on that project, could be used as a date source to help inform the CEDS update process. Kim Payne stated that it was important that the hired consultant for the CEDS project be aware of the potential connectivity study so that the same data is not being collected.

Frank Rogers added clarification in stating that our CEDS project needs to be informed that the proposed connectivity study is taking place. Payne stated also that the private sector stakeholders understand the two studies are running concurrently so that it doesn't appear that tax payer money is being spent two projects seemingly accomplishing the same thing. Payne also noted the importance of letting private sector stakeholders understand this because many of them may be contacted through the process of developing each study and we don't want it to appear uncoordinated.

Dean Rodgers noted that there is project specifically related to Amherst and wanted to know if it would be the same consultant. Christie stated that there would be separate procurement processes for the two projects so it was possible that either the same consultant would be chosen or that the projects could have two different consultants.

Upon a motion Joan Foster to adopt the LGC budget amendment related to the EDA grants for both the CEDS and Amherst projects, to accept the EDA grants as presented, to instruct

staff to work with the Region 2000 Business & Economic Development Alliance, or subsequent regional economic development entity, and invite community leaders to serve on the CEDS Committee, duly seconded by Gary Tanner, this motion carried unanimously.

5. Continuation of Discussion on Education and Workforce Development

Laure Hamilton, Executive Director, Beacon of Hope, presented an overview of highlights, a review of program of activities, and the vision for the future for Beacon of Hope as an organization that seeks to impact post-secondary degree and credential attainment by removing barriers to those degrees and credentials for students. Most notably, through their work in the two public high schools in the City of Lynchburg through their Future Centers.

Stan Goldsmith inquired on technical skills training and funding sources. Hamilton noted that all training and degree and industry recognized credential certifications are covered in this program. Hamilton also noted that all funding is derived from private sources (\$1.6 million) and that the program receives no support from public entities.

Frank Rogers inquired if any tension was created between the work of this program and the work of the public education system. Hamilton noted that the city schools system has been very supportive and understands the benefit of the programs successes.

Additionally, Hamilton addressed what it would take for this initiative to be implemented across the region noting that the first step would be a regional analysis.

6. Resolution of Support for Project Submissions to HB2

Gary Christie reviewed the project submissions to HB2 that the region's localities, outside of the MPO planning boundary plan to submit that impact corridors of statewide significance and therefore require a resolution of support from the PDC. The projects submitted for consideration for support were:

County of Appomattox

Project Description: Safety improvements via installation of turn lanes at intersection of US 460 and SR 609 east of Concord.

Project type: Corridor of Statewide Significance.

Project Description: Safety improvements via installation of turn lanes at intersection of US 460 and SR 630 at Evergreen.

Project type: Corridor of Statewide Significance.

County of Bedford

Project Description: Safety improvements via alterations in alignment, profile, and/or cross section to US 460 and US 221 (eastbound lanes) between SR 751 and SR 689 east of Montvale.

Project type: Corridor of Statewide Significance.

Town of Altavista

Project Description: Lynch Mill Road at Altavista Elementary School – construction of a right turn lane at the existing elementary school entrance to alleviate safety concern. Project type: Corridor of Statewide Significance

Project Description: Main Street and Lynch Mill Intersection – Addition of dedicated right turn lane on Lynch Mill Road and widening of corners at intersection with Main Street to improve turning radius and extend culvert.

Project type: Corridor of Statewide Significance

Town of Appomattox

Project Description: Safety and accessibility improvements along VA 131 between US

460 Bypass and US 460 Business in the Town of Appomattox.

Project type: Corridor of Statewide Significance.

Upon a motion to adopt the Resolution of *Support for Project Applications Submitted to HB2* by Localities for Projects within the Non-urbanized Portions of Planning District 11 by Gary Tanner, duly seconded by Susan Adams, this motion carried unanimously.

7. Call for 2016 Legislative Agenda Items

Gary Christie noted that each year the Local Government Council submits legislative items that identify regional priorities that relate to program, projects, and activities relevant to the Region. Christie stated that a one item that is being discussed in the business and government community are new incentive programs for the general assembly to put up cash for economic development and workforce projects that would encourage multi-jurisdictional and or regional initiatives. Christie mentioned the GoVirginia model.

Payne stated that the current program is similar to one in the past that only lasted a couple years and that it is being sold as a re-distribution of resources and that the money will not be coming from a tax increase. Payne stated that there was a presentation on this at the recent VML conference. Payne noted that he would have no problem supporting the concept as long as GoVirginia was not mentioned specifically in the final legislative agenda submission made by the Local Government Council.

8. <u>Discussion on Update to Region al Strategic Plan: Request from VA Department of</u> Housing and Community Development

Gary Christie stated that each year PDC's are required by State code to have a strategic plan. Each year, he noted, that the PDC is required to report on what it has been done to keep that plan updated. Christie stated that the PDC has used the Partnership strategic plan to fulfill the State requirement however, with the Region 2000 Business & Economic Development Alliance's planned merger with the Chamber, that plan no longer is adequate.

Christie stated that he would like to coordinate all the existing plans that we currently have, or will be working on near-term, and create a "virtual" strategic plan document that is tied together by a cover letter or some similar document that explains how they all work together.

Christie noted that in the future there are other plans that could be worked on and incorporated to make this document a truly comprehensive.

Kim Payne stated that he supported the approach and encouraged the creation of an executive summary for the plan that explains how the various plans work and their relationship.

Jack Hobbs stated that he also supports the approach and was interested to see if there were any "missing" chapters as this concept developed. Christie noted that the elements of housing, health, and community are areas where a plan is not yet in place but has plans to reach out to organizations in the area for development of this component.

9. Items from Staff

No new business matters were discussed.

10. Items from Council

No new business matters were discussed.

11. Adjourn

Upon a motion by Stan Goldsmith to adjourn, seconded by Frank Rogers, Mayor Paul Harvey, *Chair*, adjourned this meeting of the Council at 6:45 p.m.

Signed:	DRAFT		
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	FY16 Adjusted Budget	<u>Actual</u> <u>Through</u> <u>9/30/15</u>	<u>Budget &</u> Actual	% of Budget
OPERATIONS FUND (EXPENDITURES)	<u> </u>	0700710	<u> Aotaar</u>	<u> </u>
SALARY				
<u>JALAIN I</u>				
ADMINISTRATION	190,711	47,072	143,639	24.68%
FINANCE	130,862	32,715	98,147	25.00%
OPERATIONS	231,607	57,902	173,705	25.00%
WIA	130,651	32,918	97,733	25.20%
Wage Consideration	8,000	32,910	8,000	0.00%
vage Consideration	691,831	170,607	521,224	24.66%
PART TIME HELP	10,000	170,007	10,000	0.00%
ART HIVE HELI	10,000		10,000	0.00 /
Total Salaries & Wages	701,831	170,607	531,224	24.31%
Total Galaties & Wayes	701,031	170,007	331,224	24.01/0
EMPLOYER COST FICA	51,190	12,439	38,751	24.30%
EMPLOYER COST V R S	52,026	12,830	39,196	24.66%
EMPLOYER COST HEALTH INS	91,444	21,752	69,692	23.79%
EMPLOYER COST LIFE INS	8,233	2,030	6,203	24.66%
WORKERS COMP	777	588	189	75.68%
Total Fringe Benefits	203,670	49,639	154,031	24.37%
OFFICE EXPENSES				
AUDITING SERVICES	5,100	0	5,100	0.00%
PAYROLL ACCOUNTING SERVICES	8,400	1,836	6,564	21.86%
LEGAL SERVICES	3,000	0	3,000	0.00%
LIABILITY INSURANCE	1,200	1,360	(160)	113.33%
CONTRACTUAL SERVICES	17,000	2,107	14,893	12.39%
ADVERTISING	1,000	0	1,000	0.00%
POSTAGE	1,500	229	1,271	15.27%
TELEPHONE	5,000	704	4,296	14.08%
NTERNET SERVICES	360	84	276	23.33%
OFFICE SUPPLIES	6,000	788	5,212	13.13%
PRINTING & BINDING TRAVEL	6,000 7,500	0 1,644	6,000 5,856	0.00% 21.92%
SPECIAL MEETINGS	9,500	711	8,789	7.48%
EDUCATION & TRAINING	6,000	1,727	4,273	28.78%
DUES, SUBSCRIPTIONS	10,800	5,675	5,125	52.55%
PUBLICATIONS	700	125	575	17.86%
MISCELLANEOUS EXPENSES	1,000	92	908	9.20%
FURNITURE & FIXTURES	1,000	0	1,000	0.00%
RENTAL OFFICE EQUIPMENT	4,800	866	3,934	18.04%
OFFICE RENT	51,000	12,593	38,407	24.69%
PARKING	4,500	795	3,705	17.67%
COMPUTER EQUIP/SOFTWARE	10,000	805	9,195	8.05%
Total Office Expenses	161,360	32,141	129,219	19.92%
	4.000.001	050 00-	04447	00.055
Total Operations Expenses	1,066,861	252,387	814,474	23.66%

VIRGINIA'S REGION 2000 LOCAL GOVERNMENT COUNCIL										
	Actual for FY									
as of September 30, 2015										
30 0. 00										
	<u>FY16</u>	Actual	Diff Between							
	<u>Adjusted</u>	<u>Through</u>	Budget &	% of Budget						
	<u>Budget</u>	<u>9/30/15</u>	<u>Actual</u>	<u>Used</u>						
Total Operations Expenses (from Page 1)	1,066,861	252,387	814,474	23.66%						
	0									
Direct Project Expenses	0									
	0									
Agriculture Project	29,075	11,072	18,003	38.08%						
Amherst CDBG - Madison Hights		1	(1)	#DIV/0!						
Appomattox County Comp Plan	750	62	688	8.27%						
Appomattox CDBG		1,112	(1,112)	#DIV/0!						
Brookneal Streetscape		187	(187)	#DIV/0!						
DHCD	2,500		2,500	0.00%						
DRPT / FTA	2,500	6	2,494	0.24%						
EDA CEDS -Amherst	50,000		50,000	0.00%						
EDA CEDS	75,027	2	75,025	0.00%						
Regional Radio Board	2,500	175	2,325	7.00%						
Regional Tourism	50,000		50,000	0.00%						
RideSolutions	22,414	3,560	18,854	15.88%						
TMDL Redevelopment	100	7,700	(7,600)	7700.00%						
Town of Amherst Main Street Waterline	500	30	470	6.00%						
Town of Amherst Comp Plan	100	1	99	1.00%						
Town of Appomattox Planning Services		25	(25)	#DIV/0!						
VDOT - PL	16,500	5,719	10,781	34.66%						
VDOT - Rural	2,500	52	2,448	2.08%						
WIA	198,000	22,100	175,900	11.16%						
Total Direct Project Expenses	452,466	51,804	400,662	11.45%						
TOTAL OPERATING & DIRECT PROJECT										
EXPENSES	\$1,519,327	\$304,191	\$1,215,136	20.02%						
Pass Thru Expenses										
Regional Radio Board	1,199,988	252,487	947,501	21.04%						
VDOT - PL	81,000	32,043	48,957	39.56%						
WIA	850,000	155,552	694,448	18.30%						
Total Pass Thru Expenses	\$2,130,988	\$440,082	\$1,690,906	20.65%						
	. , -,	,	. ,							
Total Expenses	\$3,650,315	\$744,273	\$2,906,042	20.39%						

VIRGINIA'S REGION 2000			UNCIL						
	Actual for FY tember 30, 201								
do 0. 30ptomber 30, 2010									
	FY16 Adjusted Budget	Actual Through 9/30/15	Diff Between Budget & Actual	% of Budget Received					
Revenues									
OPERATIONS FUND (REVENUE)									
Dues Town of Appomattox	1,045	1,045	0	100.00%					
Dues Town of Brookneal	1,045	1,045	0	100.00%					
Dues Town of Amherst	1,045	1,045	0	100.00%					
Dues Town of Altavista	1,045	1,045	0	100.00%					
Dues Town of Bedford Dues Lynchburg	1,045 44,491	1,045 44,491	0	100.00% 100.00%					
Dues Bedford County	43,878	43,878	0	100.00%					
Dues Campbell County	32,278	32,278	0	100.00%					
Dues Amherst County	18,674	18,674	0	100.00%					
Dues Appomattox County	8,780	8,780	0	100.00%					
Miscellaneous Revenue	16,000	160	15,840	1.00%					
Total Operations Revenue	169,326	153,486	15,840	90.65%					
Direct Project Revenues									
Agriculture Grant	19,275		19,275	0.00%					
Appomattox County Comp Plan	15,000		15,000	0.00%					
DHCD	72,471		72,471	0.00%					
DRPT / FTA	103,426		103,426	0.00%					
EDA/CEDS - Amherst	50,000		50,000	0.00%					
EDA/CEDS - LGC	50,000	40.004	50,000	0.00%					
Regional Radio Board Region 2000 Services Authority	40,000 157,829	18,984 38,681	21,016 119,148	47.46% 24.51%					
RideSolutions	44,214	9,712	34,502	21.97%					
TMDL Redevelopment	3,000	0,1.12	3,000	0.00%					
Town of Amherst Main Street Waterline	10,000		10,000	0.00%					
Town of Appomattox Comp Plan	3,000		3,000	0.00%					
VDOT-PL	133,200	31,603	101,597	23.73%					
VDOT-Rural	58,000	9,449	48,551	16.29%					
Virginia's Region 2000 WIA	6,000 431,897	1,500 73,064	4,500 358,833	25.00% 16.92%					
WIA	431,897	73,064	358,833	16.92%					
Total Direct Project Revenues	1,197,312	182,993	1,014,319	15.28%					
Interest	600	155	445	25.83%					
TOTAL OPERATIONS & DIRECT PROJECT									
REVENUES	1,367,238	336,634	1,030,604	24.62%					
Surplus/(Use of Fund) Balance	(152,089)	32,443	(184,532)						
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Funding from Fund Balance for EDA CEDS	65,027		65,027	0.00%					
Funding from Fund Balance for Tourism Funding from Fund Balance for Agriculture Grant	50,000 19,275		50,000 19,275	0.00% 0.00%					
runding nom Fund balance for Agriculture Grant	(\$17,787)	\$32,443	(\$50,230)	0.00%					
	(+ ,)	·1	(+==,===)						
Pass Thru Revenue									
Regional Radio Board	1,199,988	801,316	398,672	66.78%					
VDOT - PL	81,000	32,046	48,954	39.56%					
WIA	850,000	155,552 \$988,914	694,448	18.30%					
Total Pass Thru Revenues	\$2,130,988	\$988,914	\$1,142,074	46.41%					
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Total Revenue	3,632,528	1,325,548	2,306,980						
Net Surplus/(Use of Fund) Balance	(17,787)	581,275							

		LOCA	AL GOVE	RNMEN	T COUN	CIL					
		В	udget to	Actual f	or FY16						
		Α	s of Sep	tember 3	30, 2015						
			CASH	H ON HA	ND						
Sun Trust Ch	necking										
LGC Fu	ınds					282	2,060				
	ainit Func						4,502				
Local Govt Ir	vest Poo	ol				47	1,519				
Petty Cash						_	108				
Cash on Hai	nd					\$ 758	8,189				
CALCULATI	ON OF F	CTIM ATI		ENDE	IND DAI	ANCE					
CALCULATI	ON OF E	SHWAH	EDTEAR	-END FU	JND BAL	ANCE					
						_					
Estimated Y	ear-end	Fund Ba	lance			\$ 844	4,691				
			Y	ear-en	d Fund	d Balan	ce				
1,200,000 -	ı								206 700		
1,000,000 -	849,667	805,675	707.100		810,675	865,736	902,952	933,423	996,780	844,691	
800,000 -		805,075	797,166	775,534	810,073					.,	
600,000 -											
400,000 -											
200,000 -											
		2.5								4:	1
	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16 Estimate	
	<u></u>	<u></u>	<u></u>			l Year	<u></u>		<u></u>	FY Estin	
										ш	